

2014 “Peace and Stability Operations Training and Education” (PSOTEW)

The Director, Force Readiness and Training, Office of the Deputy Assistant Secretary of Defense (Readiness) teams with George Mason University’s Peace Operations Policy Program (GMU/POPP), the U.S. Army War College’s Peacekeeping and Stability Operations Institute (PKSOI), and other stakeholders to conduct a workshop at George Mason University's Arlington Campus, March 24-27, 2014.

This workshop brings together trainers, practitioners, planners, and educators from U.S. and international governmental and military organizations, non-governmental organizations, peace and stability training centers, and academic institutions to review training and education efforts in the milieu of stability and peace operations to develop recommendations regarding what should be preserved and what should be changed as the community plans for activities in future complex operating environments. The goals of this workshop are:

- to provide a forum that addresses the equities of the community of practice and its activities;
- to foster collaboration between the joint professional military education and academic communities;
- to link community efforts; and
- to inform and support senior leaders, to monitor progress and to provide feedback on the recommendations over the next year.

Background:

During the last seven years, the Peace and Stability Operations Training and Education Workshop (PSOTEW) has provided a forum through which a broad assembly of educators and trainers can dialogue on essential content, methods and practices in the areas of conflict response/prevention and peacebuilding programs; and to collaborate on the development and presentation of integrated, cross-organizational curricula and programs that advance leader development, education, and training across our community of interest. Building upon the previous year’s discussions on methods for adapting our education and training efforts to meet future challenges, this year’s workshop will focus on “Partnerships and Innovation: Novel Approaches to Training, Educating, and Engaging in Peacekeeping and Stability Operations.” In this year’s program, we will discuss the challenges of building effective partnerships across organizations involved in conflict and disaster preparedness and response, and the education and training options, efforts, and innovations we can develop for our mutual benefit.

PSOTEW Objectives:

The discussions across three work groups will be directed toward providing insights, assessments, and recommendations on education, training, and leader development challenges within the community of practice. Additionally, work group members are expected to continue their conversations during the coming year as ideas evolve and

progress is made leading to our next workshop in 2015. It is a goal that the community of practice acts on the recommendations relating to their respective activities as we work cooperatively across organizations. Published results, combining discussions, recommendations, and supporting papers along with a vision for the coming year (2015), will be available to attendees/interested parties in May 2014.

Work Groups:

The specific education/leader development work groups (below) will offer attendees the option of presenting ideas, participating in discussions, and formulating recommendations in one of three “communities of interest”:

- (1) Conflict Prevention: What needs to be addressed that is not being addressed by CP Community of Practice? Partnerships -- with whom to partner and at what stage of planning? What are the practical linkages to regional combatant command training/exercises and DoD/DoS/USAID efforts?
- (2) Disaster Preparedness and Risk Reduction Engagement Strategies to Support the Health Sector: What strategies will increase disaster preparedness and risk mitigation that involve the interagency and international partners? What should the framework for future networked engagement strategies look like? What could/should the training / TTX program look like for regional combatant commands and interagency at the country team level?
- (3) Governance Innovation for Security & Development: What are current issues, trends and needs with respect to military support to governance? What are the required expertise qualifications, human behavior dynamics in support of conflict prevention and mitigation, and technological enablers for stability and peace building?

Each work group will use a common framework (below) which will enable comparing and contrasting joint, interagency, inter-organizational, and multinational (JIIM) challenges across the communities in each of the following areas:

Assess: In the current political and fiscal climates, what are the challenges of the near and future operating environments and the challenges that leaders must face?

Partner: What are the synergies that can be developed amongst organizations? What economies can be created?

Innovate: What paradigms, intra-organization and inter-organization, need to be changed? What are the steps to create lasting change?

Workshop Design:

This workshop will be conducted over the course of four days, from Monday through Thursday, March 24-27, 2014. The first day will include presentations by keynote speakers to set the context for the work that will follow.

The second day for **WG 1** and **WG 2** will begin with a morning session composed of panel presentations and moderated discussions within each work group, centered on presenting tailored ideas/concepts by subject matter experts and senior practitioners that will inform discussions within the afternoon breakout sessions on the first portion of the framework ("Assess" the environment, challenges and requirements ahead). The third day will continue with work groups exploring the "Partner" and "Innovate" aspects in morning and afternoon, respectively. **WG 3 (Governance Innovation for Security & Development)** will analyze required expertise qualifications, human behavior dynamics in support of conflict prevention and mitigation, and technological enablers for stability and peace building across the major stability operations sectors: provision of essential services, civil security, rule of law, governance, economy and infrastructure, and homeland integration, in the two days.

Each work group will conclude the efforts by compiling their insights, assessments, and recommendations across the two days in preparation for presentation to the senior leader panel on the following day. Final out-briefs to senior leaders of the peace and stability operations training and education community will conclude the workshop the morning of Day 4.

Read ahead materials are posted on the PSOTEW website along with additional, helpful information for your pre-work shop preparation. This material can be found at this link: (please check back as the workshop nears for updated materials)

<http://pksoi.army.mil/conferences/psotew/readaheads.cfm>

Marketplace Display Area:

Displays: A "Marketplace" type set up is anticipated with a special time slot to be reserved on the agenda should you wish to share your organizations efforts in training and education in Stability Operations. Check back on this PSOTEW website for updated information on the Marketplace display opportunities. Coordinate any requests/requirements with Chris Browne, robert.c.browne.civ@mail.mil, (717) 245-4223 not later than 3 March 2014.

Workshop Registration, Location, and Logistical Construct:

Registration and Workshop Hours: All participants are required to register. We request participants register online and prior to **March 19, 2014** in order to assist the

coordinators with workshop preparation. PSOTEW registration, additional workshop information as well as read-ahead materials can be found at the following link:

<http://pksoi.army.mil/conferences/psotew/registration.cfm>

Check-in and workshop hours: On Monday, March 24, 2014, PSOTEW participants may begin check-in at 0730 (7:30 AM). The PSOTEW will officially kickoff at 0900 (9:00 AM). We will promptly begin at 0800 (8:00 AM) Tuesday, Wednesday, and Thursday; and conclude at 1600 (4:00 PM) Monday, Tuesday and Wednesday. On Thursday, the workshop will conclude at 1200 (12:00 PM).

Location: The workshop takes place March 24-27, 2014 at George Mason University's Arlington Campus, 3351 Fairfax Drive, "Founders Hall," Arlington, VA 22201.

<http://info.gmu.edu/ArlingtonMap10.pdf>.

Metro Access: The DC Metro's Orange line will take you to the Virginia Square/GMU station. Upon arrival at the station, take the escalator to the street level, and turn to face Fairfax Drive. Across the street and to the right, you will see the pink granite FDIC building. The Arlington campus is the second building (set back) to the right of the FDIC. If staying at the Crystal City Marriott Hotel, it is recommended that you travel by DC Metro Rail Blue Line, transfer in Rosslyn to Orange Line, and take the Orange Line to Virginia Square/GMU station. DC Metro website: <http://www.wmata.com/>.

Parking: Limited parking on the GMU campus is underneath Founders Hall is \$14/day (first come, first served for 100 people).

Airport: The nearest airport is the Ronald Reagan Washington National Airport. The DC Metro is easily accessible at the airport with the blue/yellow lines going to the Crystal City Marriott and the blue/orange lines going to GMU's Virginia Square/GMU station.

Meals: Participants are responsible for their own meals during the conference. There are eating establishments within close proximity to the event and a list of local restaurants will be provided on the PSOTEW website.

No Host Social: A no-host social is planned for the evening of Tuesday, March 25, 2014 at the conclusion of the second day of the workshop. The Liberty Tavern, located 2 blocks from GMU, will host the event. <http://www.thelibertytavern.com>

Security: All materials discussed at GMU will be unclassified.

Point of Contacts:

COL George P. McDonnell
(717) 245-4269
george.p.mcdonnell4.mil@mail.mil

Dr. Jim Embrey
(717) 245-3524
james.h.embrey.civ@mail.mil

Ms. Marcy Robey (Conference registration)
(717) 245-4828
marcelle.e.robey.ctr@mail.mil

Mr. R. Chris Browne (Marketplace displays)
(717) 245-4223
robert.c.browne.civ@mail.mil